

1 reviewing of the tool related to  
2 self-assessment and presidential evaluation.

3 Thank you, Trustee Washington.

4 MRS. BARGE-MILES: And Trustee Moore,  
5 Trustee Mills has joined the call.

6 TRUSTEE MOORE: Okay. Very good, then.

7 Trustee Mills, you've joined us and we are  
8 at the close of your committee. Is there any  
9 other business? Is there any other business?  
10 If not --

11 TRUSTEE MILLS: My timing is perfect.

12 Thank you.

13 TRUSTEE MOORE: If not, then we will  
14 consider this meeting officially adjourned.

15 Okay. I would like to officially call the  
16 budget, finance and facilities committee

17 meeting to order.

18 If I could get a roll call?

19 MRS. BARGE-MILES: Trustee Moore.

20 TRUSTEE MOORE: Here.

21 UNIDENTIFIED SPEAKER: Trustee Carter.

22 TRUSTEE CARTER: Here.

23 UNIDENTIFIED SPEAKER: Trustee Lawson.

24 CHAIRMAN LAWSON: Here.

25 UNIDENTIFIED SPEAKER: Trustee Mills.

1 TRUSTEE MILLS: Here.

2 UNIDENTIFIED SPEAKER: Trustee Perry.

3 TRUSTEE PERRY: Here.

4 UNIDENTIFIED SPEAKER: Trustee Reed.

5 TRUSTEE REED: Here.

6 UNIDENTIFIED SPEAKER: Trustee Moore, you

7 have a quorum.

8 TRUSTEE MOORE: Thank you very much.

9 Before us today there are a couple of

10 action items. The first will be brought to us

11 by General Counsel Wallace and it is the

12 approval of a banking resolution.

13 MRS. WALLACE: Do we have a resolution?

14 MR. SCHWEIGERT: I've got it, if you want

15 it.

16 TRUSTEE MOORE: There's a brief pause.

17 We'll be moving on in just a moment.

18 MRS. WALLACE: Excuse me?

19 TRUSTEE MOORE: We'll be moving on in just

20 a moment, for those listening in.

21 MRS. WALLACE: This is a resolution of the

22 Board of Trustees of Florida A&M University.

23 Designated by name and title, the president,

24 the interim chief financial officer and/or the

25 interim associate vice president, slash, chief

1 accountant, as persons having authority to sign  
2 checks, to pay legal obligations of the  
3 university and to open any accounts as  
4 necessary to house and manage funds of the  
5 university requiring that all checks issued by  
6 the university be signed by the president and  
7 at least one of the other authorized  
8 signatories authorizing the use of  
9 mechanically-generated signatures of said  
10 authorized signatories, rescinding any prior  
11 authorizations and designations, providing an  
12 effective date and for other purposes.

13 Whereas Section 1011.42(7) Florida  
14 Statutes and University Regulation 1.021,  
15 requires the Board of Trustees to designate on  
16 its records the legal names and positions of  
17 any employees authorized to sign checks, to pay  
18 the legal obligations of the University and,  
19 whereas, it is in the best interest of the  
20 University to provide for the names of the  
21 president, the interim chief financial officer  
22 or the interim associate vice president, slash,  
23 chief accountant to sign checks to pay legal  
24 obligations of the University and to open  
25 accounts as necessary to house and manage funds

1 of the University.

2 And whereas, it is in the best interest of  
3 the University that all checks issued by the  
4 University be signed by the president and at  
5 least one of the authorized signatories.

6 And whereas, it is in the best interest of  
7 the University that mechanically-generated  
8 signatures of the authorized signatories be  
9 authorized for the use of any checks issued by  
10 the University.

11 Now therefore, be it duly-resolved by the  
12 Florida Agricultural and Mechanical University  
13 Board of Trustees that Section I, the Board of  
14 Trustees hereby approves and designates the  
15 following persons to sign checks to pay the  
16 legal obligations of the University and to open  
17 any accounts necessary to house and manage  
18 funds of the University.

19 A, president, Larry Robinson; B, interim  
20 chief financial officer, Richard Schweigert; C  
21 interim associate vice president, slash, chief  
22 accountant, Archie Bouie, II, and these are  
23 known as the authorized signatories.

24 Section II, all checks issued by the  
25 University are required to be signed by the

1 president and at least one of the authorized  
2 signatories.

3 Section III, any check issued by the  
4 University may bear the mechanical-generated  
5 signature or signatures of any authorized  
6 signatories.

7 Section IV, any authorization or  
8 designations provided to persons prior to  
9 effective date of this resolution are  
10 rescinded.

11 Section V, and for all accounts open, to  
12 house and manage funds of the University, the  
13 president shall provide a report to the Board  
14 of Trustees at its regularly-scheduled meeting  
15 after the opening of such accounts.

16 Section VI, the corporate secretary shall  
17 ensure that a copy of the resolution and  
18 Minutes of the Board of Trustees are provided  
19 in any financial institution -- are provided to  
20 any financial institution serving as a  
21 depository of university funds.

22 Section VII, this resolution shall take  
23 effect immediately upon passage.

24 TRUSTEE MOORE: Thank you, General Counsel  
25 Wallace.

1       Committee members, this is some of the --  
2       actually, it's exactly what we've done in the  
3       past when we return to transition to  
4       acknowledge who the signature holders will be.

5       With that said, I trust that you all have  
6       read the remainder of our packet.

7       But with this motion I've actually  
8       accepted the approval. Is there someone who  
9       will move for that motion?

10      CHAIRMAN LAWSON: So moved.

11      TRUSTEE MOORE: Is there a second?

12      TRUSTEE CARTER: Trustee Carter, second.

13      TRUSTEE MOORE: Thank you Trustee Carter.

14      And so it's been properly motioned and second  
15      the approval of the banking resolution. All in  
16      favor please acknowledge with the sign aye.

17      ALL TRUSTEES: Aye.

18      TRUSTEE MOORE: Opposition?

19      Motion carries.

20      The next action item is the approval of  
21      the 2019/2020 University budget, and that will  
22      be brought to us by interim VP Schweigert,  
23      along with ABP Ingram.

24      MR. SCHWEIGERT: Good morning. Thank you,  
25      Madam Chair.

1 I'm also going to -- if you -- with your  
2 indulgence I'm going to ask Joyce Ingram to  
3 also join us.

4 TRUSTEE MOORE: Absolutely.

5 MR. SCHWEIGERT: As I get up to speed, I  
6 want to note for the board members that a lot  
7 of work was done before I was here and it just  
8 seemed to make sense to bring the people who  
9 did all that work and let them talk directly  
10 with you.

11 And then at the next meeting I anticipate  
12 I will be able to step into their shoes and  
13 take this over. But I didn't want to mess up a  
14 meeting with you all asking me questions that I  
15 may or may not know at this stage.

16 TRUSTEE MOORE: We certainly understand  
17 and appreciate that. And ABP Ingram, I admit  
18 my goal would be to acknowledge in our larger  
19 meeting in Tallahassee, but certainly we're  
20 going to acknowledge it here, as well.

21 Thank you for your leadership and the  
22 effort that and covering and providing that  
23 support to this division in the wake of waiting  
24 on our VP Schweigert coming on board. You have  
25 done a tremendous job and we are absolutely

1 indebted for the work that you did. Thank you.

2 MRS. INGRAM: You're welcome. And thank  
3 you for the opportunity.

4 During the June BOT meeting we presented  
5 and you approved the University's preliminary  
6 operating budget for fiscal year 20/19, 20/20.

7 The purpose of this quick overview today  
8 will be to gain your approval for the fiscal  
9 2019/2020 final operating budget.

10 The final operating budget --

11 MRS. BARGE-MILES: Excuse me. Mrs.  
12 Ingram, if you could speak up? They're having  
13 a hard time hearing you on the phone.

14 MRS. INGRAM: Okay. The final operating  
15 budget can be found on Page 14 of your  
16 materials and accounts for increases in  
17 education and general funds, contracts and  
18 grants funds, auxillary enterprises and  
19 athletics.

20 And I believe we've had a discussion and  
21 will have more discussion in the special  
22 committee on athletics.

23 The information that has changed from the  
24 document that you have received is an  
25 adjustment of \$210,770 which reflects a



1 reduction in the cost for risk management  
2 insurance for our employees.

3 This adjustment will become a permanent  
4 change to the University's base ENG funding  
5 which is \$190,000.

6 MR. SCHWEIGERT: Million.

7 MRS. INGRAM: Excuse me. \$190,645,000.

8 The ENG base budget is reflected on Page 9 of  
9 your materials. Each university's base funding  
10 for risk management insurance has been adjusted  
11 to align with the actual 2019/2020 ENG premium  
12 invoices as provided to the Board of Governor's  
13 staff by the Division of Risk Management.

14 Any questions regarding that information?

15 CHAIRMAN LAWSON: Mrs. Ingram, I want to  
16 make sure I'm following. So the only thing  
17 that changed from the preliminary view was the  
18 risk management insurance?

19 MR. SCHWEIGERT: No.

20 MRS. INGRAM: No. The final operating  
21 budget was also impacted in accounts for  
22 increases as it relates to education and  
23 general funds, contract and grants funds and  
24 then auxillary enterprises and athletics.

25 The ENG portion of the budget is the

1 \$190,645,000. That amount was impacted by an  
2 adjustment of \$210,770, and that does reflect a  
3 reduction in the cost for risk management  
4 insurance for our employees.

5 TRUSTEE MOORE: So committee members, as  
6 you're reviewing the material, one item that I  
7 want to bring to everybody's attention, as I  
8 understand, that it was quite a conversation  
9 relative to athletics and the increase there.

10 MRS. INGRAM: Yes.

11 TRUSTEE MOORE: So I would like for staff  
12 to talk about that because we need to know,  
13 open eyes, on what this item is and get your  
14 feedback.

15 So ADP Ingram, if you can specifically  
16 talk about that item?

17 CHAIRMAN LAWSON: Just a point of  
18 clarification. We can do it now or it is  
19 planned to be a part of the athletics update.

20 So it's your call, Madam Chair.

21 TRUSTEE MOORE: Yeah, absolutely. Because  
22 this is budget approval for the committee  
23 overall.

24 So Mr. Chair, I would ask that we --

25 CHAIRMAN LAWSON: I mean, it's your call.

1 If you need to see it here, we can do it here.

2 TRUSTEE MOORE: Trustee Washington?

3 TRUSTEE WASHINGTON: Sorry. I have a  
4 general question. How is it -- I think we have  
5 maybe a structural issue here. If we have  
6 athletics we obviously have approved -- the  
7 budget committee has to approve the athletic  
8 budget as part of the overall budget.

9 I don't know a point where we should have  
10 done athletics before this so that we could  
11 have actually had the information. You could  
12 have had the information. I'm not on the  
13 committee, but it seems a little bit  
14 counterintuitive that we have the athletic  
15 committee outstanding, but it is part of what  
16 you guys are about to approve. And there's a  
17 substantive increase in here that we haven't  
18 necessarily understood fully.

19 TRUSTEE MOORE: Well, I would offer, and I  
20 appreciate your comments on that, relative to  
21 order and chair. I think you probably want to  
22 weigh in, as well.

23 CHAIRMAN LAWSON: Yeah. It's probably --  
24 this time it is probably backwards, because  
25 traditionally when we come in for our athletic

1 update the budget's already been approved and  
2 we're providing revenue updates versus budget  
3 and expenditures.

4 Today we were prepared not only to do  
5 that, but we were also prepared to go into  
6 detail around the audit findings.

7 So it probably does feel a little backward  
8 today because, again, traditionally we're  
9 coming in post-approval of the operating  
10 budget, which athletics is a piece of.

11 TRUSTEE DORTCH: The solution may be to  
12 include the budget, excluding the athletic, and  
13 then that can be as an addendum after the  
14 report comes in.

15 TRUSTEE MOORE: Absolutely. Absolutely.  
16 Thank you, Trustee Dortch.

17 CHAIRMAN LAWSON: Is that acceptable?  
18 Because -- again, because we're at the  
19 beginning of the academic year, we're typically  
20 providing updates after the budget's already  
21 been approved.

22 TRUSTEE WASHINGTON: And I think part of  
23 our general structure hasn't been to key in on  
24 this specific budget as part of the overall  
25 bundle. And I think given the situation and

1 circumstances we now have to figure out how  
2 we're going to intentionally call this into,  
3 and where this fits in, in our overall  
4 expenditures. That's where I'm going with  
5 this.

6 TRUSTEE MOORE: Absolutely, Trustee  
7 Washington, in that this is part of the overall  
8 budget --

9 TRUSTEE WASHINGTON: Which we approve.

10 TRUSTEE MOORE: -- so it must reside in  
11 the budget committee. So, absolutely.

12 I brought that to your attention because,  
13 again, it is an item of interest. And we want  
14 to make sure that we're doing it now and it's  
15 not separate and apart from.

16 With that said, honoring and, thank you,  
17 Trustee Dortch, again, for the recommendation,  
18 is there someone who would put forward the  
19 approval of the operating budget with the  
20 pulling out exclusion, taking away the athletic  
21 budget for other conversation?

22 Committee members.

23 CHAIRMAN LAWSON: I'd offer a motion --

24 TRUSTEE MILLS: This is Trustee Mills. I  
25 have just a quick question for you.

1 With this increase in athletics, my only  
2 concern about pulling it out is that I'm a  
3 little unsure of the sources of the incremental  
4 funds at this point. And what part of the  
5 preliminary budget -- where would the money  
6 come from for the budget?

7 TRUSTEE MOORE: That's the question that  
8 we'll be posing, and I wanted to make sure that  
9 we were open eyes through our finance and  
10 budget committee.

11 So that's why we're taking it out so that  
12 information will be provided during the  
13 athletics committee, and then we would pick  
14 this particular item, this portion of the  
15 budget back up.

16 So what the approval -- or the motion that  
17 I'm asking for would be, for right now, is all  
18 the other items as presented, excluding  
19 athletic line item.

20 TRUSTEE REED: Madam Chair, I think the  
21 point that Trustee Mills is making is that if  
22 we make a decision on the athletics,  
23 independent of the other items, we don't know  
24 if we're making a decision that's negatively or  
25 positively impacting those items, because we're

1 taking that one out.

2 So not looking at it in its totality, that  
3 will give us a clear understanding of where the  
4 funds are moving to be able to allocate those  
5 incremental funds to support the athletics.

6 TRUSTEE MOORE: Okay. The question --

7 TRUSTEE REED: Yes.

8 TRUSTEE MOORE: Absolutely. So again.

9 TRUSTEE MILLS: It impacts -- it's impacts  
10 other line items of the budget, that's exactly  
11 my point.

12 TRUSTEE MOORE: Thanks Trustee Mills.

13 Chair Lawson?

14 CHAIRMAN LAWSON: Well, no, what I was  
15 going to offer is a -- I think Matt was about  
16 to offer a motion, and I would offer -- if he  
17 is, I would offer a friendly amendment, and  
18 that is, we can review this for information  
19 now, go through the athletics discussion and  
20 then bring the entire budget into the full  
21 board meeting for vote.

22 TRUSTEE MOORE: Absolutely. So with that  
23 said, ABP Ingram, you have done somewhat of a  
24 walk-through, but we will save the remainder,  
25 it sounds like, for the piece that's in

1 question for us, the athletic piece, for the  
2 athletics committee and this item then move  
3 over as just information.

4 CHAIRMAN LAWSON: So my guess to -- what I  
5 would officially is offer a motion that we go  
6 through this as an informational item, taking a  
7 full vote and the full board meeting after a  
8 complete review of the athletics budget.

9 And that way, to everyone's point, you've  
10 got the view of how athletics will impact this  
11 total picture that we're looking at.

12 TRUSTEE MOORE: Is there a second?

13 TRUSTEE REED: I second it.

14 TRUSTEE MOORE: Okay. So it's been  
15 properly motioned and seconded that the  
16 approval of the final 2019/2020 budget be moved  
17 to an information item.

18 All those in favor, please acknowledge and  
19 sign with aye.

20 ALL TRUSTEES: Aye.

21 TRUSTEE MOORE: Opposition?

22 Thank you. The motion carries.

23 So we have before us information items.  
24 The first information item of course being  
25 carried forward in the Legislative session, so



1 that's interim VP Schweigert and ABP Ingram and  
2 ABP Bouie.

3 MRS. INGRAM: Did you want to talk about  
4 the reallocation enhancements, as well, or just  
5 the carry forward?

6 TRUSTEE MOORE: Let's go ahead and move  
7 through each of the items.

8 MRS. INGRAM: Okay. So the next item then  
9 will be the reallocation --

10 TRUSTEE MOORE: Uh-huh.

11 MRS. INGRAM: -- enhancements. So I now  
12 direct your attention to Pages 11 and 12 of  
13 your materials.

14 The 5 percent reduction previously imposed  
15 by the Board of Trustees for the president  
16 remains at \$7 million.

17 The president, along with the University  
18 budget counsel, identified two options. It is  
19 our recommendation that you adopt option one,  
20 which is reflected on Page 11, with the  
21 understanding that it is contingent on whether  
22 or not there will be another goal and objective  
23 for the president for a 5 percent reduction.

24 Option one does allow funding of immediate  
25 critical needs to support audit and compliance,

1 student success, immediate needs of the College  
2 of Engineering, faculty and staff retention and  
3 funds of minor projects for which the  
4 University received no funding for this fiscal  
5 year.

6 That concludes my sharing of information  
7 regarding reallocation enhancements and the  
8 recommendation to adopt option one.

9 If there are no further questions --

10 TRUSTEE REED: This is an informational  
11 item.

12 TRUSTEE MOORE: So again, Joyce, these  
13 were on the information items?

14 MRS. INGRAM: Yes.

15 TRUSTEE MOORE: Okay. So we wouldn't be  
16 adopting -- yeah, adopting it -- well, because  
17 this is just informational.

18 MRS. INGRAM: Yes, ma'am.

19 TRUSTEE MOORE: Okay. So if you'll then  
20 transition us to the next item.

21 MRS. INGRAM: The carry forward?

22 TRUSTEE MOORE: Yes. Uh-huh.

23 MRS. INGRAM: Thank you. On March 6th,  
24 2019 the Board of Trustees approved an  
25 \$8.8 million carry-forward budget for

1 distribution to the University to fund key  
2 initiatives related to facilities and research  
3 infrastructure enhancements and student  
4 services support.

5 Of the 8.8 million carry-forward budget,  
6 \$1 million was expended to support the  
7 facilities infrastructure, and that is, as it  
8 relates to campus-wide electrical distribution  
9 upgrade.

10 And \$200,000 was expended for software and  
11 technology upgrades to enhance tracking of  
12 student progression.

13 MR. ROBINSON: It's not in the packet.

14 TRUSTEE WASHINGTON: It's not in the  
15 packet.

16 TRUSTEE MOORE: Oh, it's a verbal. Okay.  
17 I got you. Oral information.

18 MRS. INGRAM: Right. I think -- may I  
19 continue?

20 TRUSTEE MOORE: Yes, ma'am.

21 MRS. INGRAM: Due to pending Legislative  
22 changes related to reserve amount requirement  
23 increased in a previous 5 percent statutory  
24 reserves to a new 7 percent requirement, the  
25 University was asked to cease spending until

1 the proposed change was approved.

2 Since the change has been approved, we  
3 must now revisit our renewed carry-forward  
4 dollar amount of 30.3 million to reduce the  
5 full 7 percent statutory reserve requirement.

6 This new amount is 8.6 million. As such,  
7 we will revisit all of the remaining  
8 initiatives that were approved for funding in  
9 March, 2019 and reallocate funds to reflect  
10 implementation of the new 2 percent increase to  
11 the statutory reserve requirement.

12 That reallocation process and a new  
13 carry-forward spending plan will be presented  
14 to the Board of Trustees for your review and  
15 approval during the September, 2019 BOT  
16 meeting.

17 This concludes our overview of  
18 carry-forward dollars.

19 TRUSTEE MOORE: Thank you ABP Ingram. Are  
20 there any questions?

21 We'll transition then to our cyber  
22 security plan update, and that's with ABP  
23 Henry.

24 Are we prepared to offer the information  
25 item?

1 MR. ROBINSON: Are you ready to go?

2 MR. SCHWEIGERT: Are you ready to go?

3 MR. HENRY: Yes.

4 MR. SCHWEIGERT: So go.

5 MR. HENRY: Okay. My apologies. It was  
6 initiated for the approval concept of several  
7 projects since the June BOT meeting.

8 ITS has begun distributing the cyber  
9 security posture of the University. Projects  
10 are being funded through regular University  
11 budgetary process and supplemented with  
12 performance-based funding dollars in technology  
13 areas that impact students -- that impacts  
14 students' success.

15 Due to the nature of this meeting, I'll  
16 provide some high-level overview of the  
17 progress of the IT services that has made --  
18 have made since June.

19 I'd like to go through those very quickly.  
20 There's been a completed firewall upgrade, that  
21 was mentioned.

22 This is where this gets confusing, because  
23 I see what we voted on in closed session in  
24 September.

25 TRUSTEE MOORE: If you can just offer just

1 the general highlights. If it's abbreviated,  
2 then we would appreciate that.

3 MR. ROBINSON: Madam Chair, if I could? I  
4 think he's struggling with what might be  
5 appropriate in this environment versus a closed  
6 session. If it's something that you feel --

7 TRUSTEE MOORE: Then don't provide it.

8 MR. ROBINSON: -- then don't do that.

9 CHAIRMAN LAWSON: Yeah. So I think if you  
10 could just give us an update around, you're  
11 working on the items that we discussed in  
12 closed session. And if there's a budgetary  
13 requirement, then we can either address that in  
14 the operating budget or we can readdress that  
15 in closed session in September.

16 Okay. So given the nature of this topic,  
17 there are a number of things that we should  
18 discuss in open forum.

19 Definitely, Mr. Henry, if you could just  
20 move forward on the projects that we talked  
21 through based on the budgetary requirement. If  
22 so, what's the number that we can address it in  
23 the operating budget or in closed session.

24 MR. HENRY: All right. So the firewall  
25 update is completed. That's completed on Page

1 4, so there's no budgetary item for that.

2 Two-factor authentication is something to

3 rule out. It's scheduled for September 2nd.

4 We wanted to wait until after registration is

5 complete to get that done.

6 Our security appliance, we'll discuss that

7 a little more in closed session.

8 Risk assessment, 800, 171. This is a

9 budgetary requirement that we're going to start

10 the process of assessing the campus for gaps

11 and issues of that nature and then come back

12 later with a number to get that done.

13 Disaster recovery plan and implementation,

14 we've identified the critical system that we

15 have as adding to those, to that DR plan.

16 Infrastructure upgrades. Specifically the

17 library and science research, there's some

18 end-of-life infrastructure that is there that

19 needs to be taken care of, and the number

20 there.

21 So technology advisory committee, we have

22 started down that road or that route and we

23 have two identified, as a matter of fact, two

24 individuals.

25 I want to thank Trustee Moore for her

1 advice on bringing two external industry  
2 experts in to sit on that committee, as well.  
3 So we're asking for recommendations if you guys  
4 may have those.

5 And also we roll out on our new security  
6 awareness program this fall. We will be  
7 sitting and discussing leadership about how to  
8 make that mandatory so we can get better  
9 participation this year than last year.

10 And the technology centralization project.  
11 So we need to discuss that a little more  
12 enhanced in closed session.

13 That total amount with these projects is  
14 right at 1.5, which will be covered with the  
15 funding.

16 So wait on that. And that ends my  
17 presentation.

18 TRUSTEE MOORE: Okay. Mr. Henry, again,  
19 with some items being at the exclusion that we  
20 cannot share in open -- in a non-closed  
21 session, so thank you for that update.

22 I appreciate the progress that's been made  
23 on that and look forward to future updates.

24 Having said that, we'll make the smooth  
25 transition to Provost Eddington to discuss



1 performance-based funding.

2 MR. EDDINGTON: Good morning, everyone.

3 TRUSTEE MOORE: I think we received that  
4 yesterday.

5 MR. EDDINGTON: Yes. At the request of  
6 Chair Moore, we have developed a matrix to  
7 illustrate how funding is aligned in support of  
8 the University's strategic priorities, as well  
9 as how those allocations will impact the key  
10 performance indicators, which include the  
11 performance funding metrics.

12 We discussed that yesterday. And we will  
13 use this template to track allocations and  
14 impact, and also to provide you all with  
15 quarterly updates on the spending.

16 And I think based on the feedback from you  
17 all that this is the type of document that  
18 helps you all get a better sense of where all  
19 of the effort and dollars are flowing.

20 And it's helping to ensure that we are  
21 appropriately allocating those resources where  
22 they're most needed.

23 TRUSTEE MOORE: There was some discussion  
24 yesterday. Are there follow-up questions today  
25 regarding that?

1 CHAIRMAN LAWSON: Just a follow-up  
2 comment.

3 TRUSTEE MOORE: Chair Lawson will be  
4 recognized.

5 CHAIRMAN LAWSON: I'll let Trustee Carter  
6 go first.

7 TRUSTEE MOORE: Trustee Carter, you're  
8 recognized.

9 TRUSTEE CARTER: I think it was Trustee  
10 Mills.

11 TRUSTEE MOORE: Okay. Trustee Mills. I'm  
12 sorry. Okay.

13 TRUSTEE MILLS: Thank you. First of all,  
14 I just wanted to comment and sort of thank  
15 Dr. Eddington and his staff. That is the most  
16 efficient view we've had in terms of where  
17 money's coming from and how it's being  
18 allocated. And I hope we use that model for  
19 other initiatives across the institution, as  
20 well.

21 Thank you for pulling that together. I  
22 know it's fast work and you achieved that goal.

23 TRUSTEE MOORE: Thank you so much, Trustee  
24 Mills.

25 MR. EDDINGTON: Thank you.